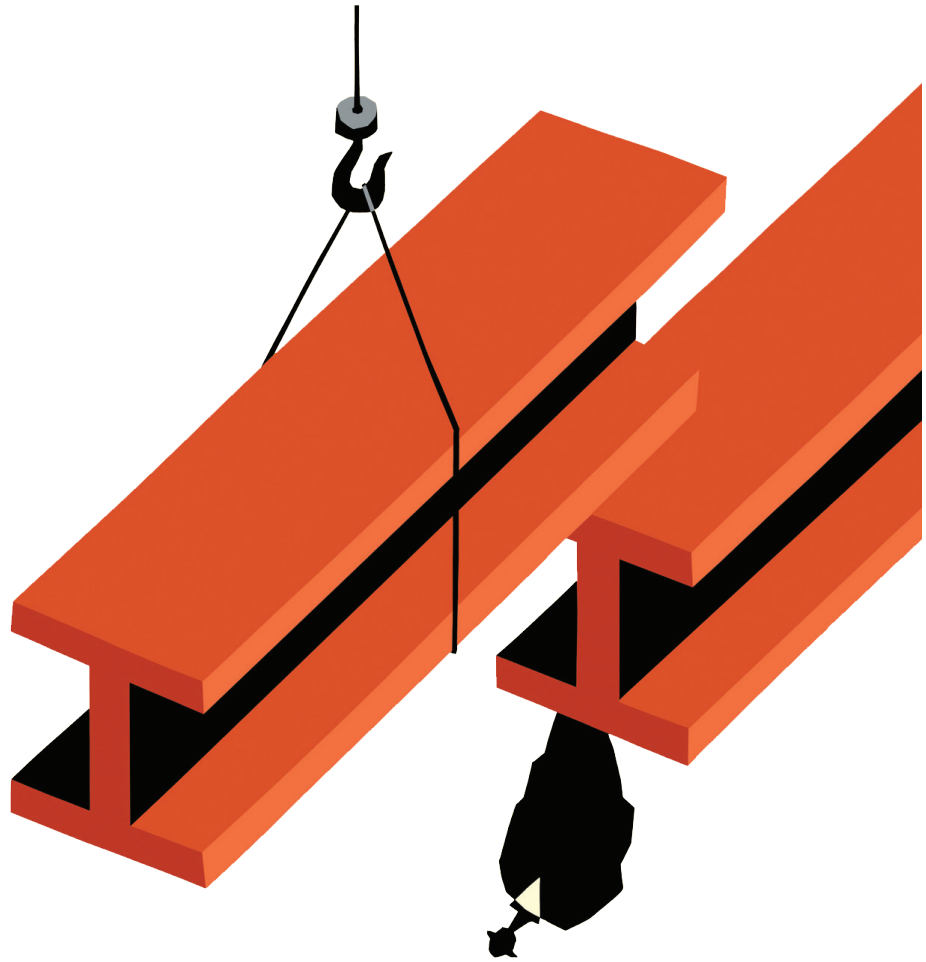


NAVIGANT

Global Construction Practice

*Constructing
Solutions and Resolutions*



DISPUTES & INVESTIGATIONS • ECONOMICS • FINANCIAL ADVISORY • MANAGEMENT CONSULTING

About *Navigant (NYSE: NCI) is a specialized, global expert services firm dedicated to assisting clients in creating and protecting value in the face of critical business risks and opportunities. Through senior level engagement with clients, Navigant professionals combine technical expertise in Disputes and Investigations, Economics, Financial Advisory and Management Consulting, with business pragmatism in the highly regulated Construction, Energy, Financial Services and Healthcare industries to support clients in addressing their most critical business needs.*



In construction, risk and conflict are constant. Demands for experienced talent, a highly competitive bid environment, technically demanding projects and an uncertain economy conspire to impact the success of large-scale capital projects worldwide. Navigant is recognized globally as the provider of choice on construction disputes, as well as for being the source for sophisticated advisory services on the world's most complex construction projects.

Our disputes professionals provide expert advise and independent professional opinion: developing efficient, practical solutions as well as robust delay and cost/quantum analysis, presenting conclusions in a clear, concise and objective manner relied upon by the courts, corporations or tribunals to navigate through and decide on difficult matters. In the process, we remain committed to other cost effective solutions and remedies for effectively resolving complex matters.

Both our public and private sector clients increasingly look for clearer identification of risks associated with the construction process. In response to this demand, Navigant has drawn upon its expert and dispute avoidance experience to provide risk management, project management, planning/programming and cost/quantum advisory services to parties at an early stage in the project lifecycle. We have found that client requirements vary and accordingly our role is fully flexible to suit the circumstances of each appointment. This set of services is referred to as our Construction Advisory Services.

*lead with experience.
expect results.*

THE CHALLENGE

AVOIDING COSTLY ARBITRATION

THE SOLUTION

A Turkish contractor and a joint venture between two Japanese companies were engaged to design and construct a large transportation system in the Middle East. A multibillion dollar dispute arose between the contractor and the joint venture relative to payment for variations and delay and disruption. We provided independent quantum advice, advice on contractual interpretation and valuation of the contractor's entitlement to additional payment. **The valuation and risk analysis enabled early settlement and avoided costly and lengthy arbitration.**

THE CHALLENGE

REDUCING CONSTRUCTION RISK ON \$1.9 BILLION DBOM RAIL CONTRACT

THE SOLUTION

The Hudson-Bergen Light Rail Transit System (HBLRTS), a 15.5-mile, 23-station light rail system, was developed under a \$1.9 billion design/build/operate/maintain (DBOM) contract. We provided construction risk management services including compliance reviews of project controls, contract administration, subcontract administration, change management and project closeouts. Auditing functions were provided with a full time on-site professional reviewing both Contractor and Subcontractor work scope. Audits identified deviations from corporate procedures, program exposure and corrective actions. **Reporting was provided to project team members and senior management on a weekly and monthly basis, and corrective actions were implemented real time through the on-site project team.**

THE CHALLENGE

ENABLING PROPERTY REIT TO LIFT PROFITS AND IMPROVE PRACTICES

THE SOLUTION

A publicly-traded multi-family REIT with a project size averaging approximately \$50 million, and an annual investment target of \$250 - \$300 million required a review function for development projects, from inception through the completion of construction. Together with the client, we developed a work plan tailored to the specific stage and characteristics of each project, with standards directly responsive to the company's construction policies, procedures and industry best practices. **Navigant used the findings of these reports in a constructive fashion to continue to evolve the practices of the company through policy updates, training enhancements, and dialogue with key company personnel.**



www.navigant.com/construction

About Navigant's Global Construction Practice

We work with owners, contractors, providers of capital and their counsel to proactively manage large capital investments through our advisory services and to manage the risks associated with the resolution of claims on those projects, with an emphasis on the infrastructure, healthcare and energy industries.

115 Dedicated Construction Consulting Professionals. Located in North America, South America, Europe, the Middle East and Asia.

- » Professional Engineers
- » Certified Business Appraisers
- » Certified Cost Engineers
- » Certified Quantity Surveyors
- » Certified Fraud Examiners

Dispute Resolution

Multi-lingual team of construction experts, including the largest cadre of First Chair Testifiers with an average of 25 years of experience in construction claims including:

- » Schedule/Programme Delay
- » Lost Productivity
- » Professional Liability
- » Defective Construction
- » Delay and Disruption Damages
- » Contract Termination
- » Lost Profits
- » Expert Testimony

Advisory Services

Navigant is committed to providing objective expert support with only one purpose in mind: to ensure that your project goals and objectives are achieved. Whether you engage us to be your advisor from project conception to completion, or to assist with particular phases or tasks, we provide executive level management expertise and customized services to meet your specific requirements.

- » Project Financing
- » Program Management
- » Project Risk Management
- » Claims Management
- » Business Process Improvement